



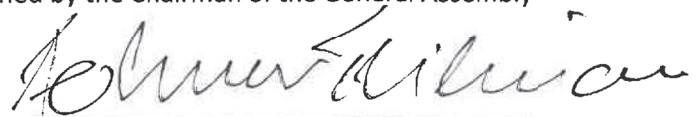
**MISSIONEAST**

## **Annual Accounts 2023**

CVR 14 72 36 92

Approved by the General Assembly of Mission East, 30/6 2024

Signed by the Chairman of the General Assembly



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## Organisational information

### **Mission East**

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2900 Hellerup  
Denmark

Website: [www.missioneast.org](http://www.missioneast.org)

E-mail: [admin@missioneast.org](mailto:admin@missioneast.org)

### **Board**

Ole Ramsing, Chairman of the Board  
Henriette Ravn  
Pia Jerslund  
Søren Hartig  
Alex Ramos-Peña  
Gitte Stausholm

### **Management**

Betina Gollander-Jensen, Secretary General  
Annette Them Serup, Director of Finance and Administration  
Peter Drummond Smith, International Director  
Pierre Vernet, HR Director

### **Auditor**

EY  
State Authorized Public Auditor Ulrik B. Vassing

## Management Statement

The Board of Directors and the management have today considered and approved the annual report for the financial year January 1<sup>st</sup> – December 31<sup>st</sup>, 2023, for Mission East.

The annual report is prepared in accordance with legal requirements.

It is our opinion that the financial statements give a true and fair view of the organization's assets, liabilities and financial position per. 31 December 2023 and of the result of the organization's activities for the financial year January 1 - December 31, 2023.

It is also our opinion that business procedures and internal controls established supports that the dispositions covered by the financial statements are in accordance with laws and other regulations as well as with agreements entered and customary practice; and that due financial considerations in the management of the funds and operation of the organization has been taken.

In addition, it is our opinion that systems and processes have been established that support economy, productivity, and efficiency.

Furthermore, it is our opinion that the management's report contains a true and fair view of the development of the organization's activities and financial conditions as well as a description of the special risks that the organization may be affected by.

The annual report is submitted for approval by the Annual General Meeting.

Hellerup, June 12<sup>th</sup>, 2024.

### Secretary General

Betina Gollander-Jensen

### Board

Ole Ramsing

Chairman of the Board

Pia Jerslund

Søren Hartig



Henriette Ravn

Alex Ramos-Peña

Gitte Stausholm

Staff-appointed member



# Independent auditor's report



## To the Board of Directors and Management of Mission East

### Opinion

We have audited the financial statements of Mission East for the financial year 1 January – 31 December 2023, which comprise income statement, balance sheet and notes, including accounting policies. The financial statements are prepared in accordance with the Danish Financial Statements Act.

In our opinion, the financial statements give a true and fair view of the financial position of the Organisation at 31 December 2023 and of the results of the Organisation's operations for the financial year 1 January – 31 December 2023 in accordance Danish Financial Statements Act.

### Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (ISAs) and additional requirements applicable in Denmark as well as generally accepted public auditing standards cf. the Ministry of Foreign Affairs' instruction regarding the performance of audit tasks related to activities covered by a Strategic Partnership Agreements. Our responsibilities under those standards and requirements are further described in the "Auditor's responsibilities for the audit of the financial statements" section of our report. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

### Independence

We are independent of the Organisation in accordance with the International Ethics Standards Board for Accountants' International Code of Ethics for Professional Accountants (IESBA Code) and the additional ethical requirements applicable in Denmark, and we have fulfilled our other ethical responsibilities in accordance with these requirements and the IESBA Code.

### Management's responsibilities for the financial statements

Management is responsible for the preparation of financial statements that give a true and fair view in accordance with the Danish Financial Statements Act and for such internal control as Management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, Management is responsible for assessing the Organisation's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting in preparing the financial statements unless Management either intends to liquidate the Organisation or to cease operations, or has no realistic alternative but to do so.

### Auditor's responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance as to whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs and additional requirements applicable in Denmark as well as generally accepted public auditing standards cf. the Ministry of Foreign Affairs' instruction regarding the performance of audit tasks related to activities covered by a Strategic Partnership Agreements will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of the financial statements.

As part of an audit conducted in accordance with ISAs and additional requirements applicable in Denmark as well as generally accepted public auditing standards cf. the Ministry of Foreign Affairs' instruction regarding the performance of audit tasks related to activities covered by a Strategic Partnership Agreements, we exercise professional judgement and maintain professional scepticism throughout the audit. We also:

- ▶ Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations or the override of internal control.
- ▶ Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Organisation's internal control.
- ▶ Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by Management.
- ▶ Conclude on the appropriateness of Management's use of the going concern basis of accounting in preparing the financial statements and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Organisation's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Organisation to cease to continue as a going concern.
- ▶ Evaluate the overall presentation, structure and contents of the financial statements, including the note disclosures, and whether the financial statements represent the underlying transactions and events in a manner that gives a true and fair view.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

#### **Statement on the Management's review**

Management is responsible for the Management's review.

Our opinion on the financial statements does not cover the Management's review, and we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the Management's review and, in doing so, consider whether the Management's review is materially inconsistent with the financial statements or our knowledge obtained during the audit, or otherwise appears to be materially misstated.

Based on the work we have performed, we conclude that the Management's review is in accordance with the financial statements. We did not identify any material misstatement of the Management's review.

#### **Report on other legal and regulatory requirements**

##### ***Statement on compliance audit and performance audit***

Management is responsible for ensuring that the transactions included in the financial reporting comply with appropriations granted, legislation and other regulations and with agreements entered into and usual practice; and that due financial consideration has been taken of the management of the funds and operations covered by the financial statements. Consequently, Management is responsible for establishing systems and procedures supporting economy, productivity and efficiency.

In performing our audit of the financial statements, it is our responsibility to perform compliance audit and performance audit of selected items in accordance with public auditing standards. When conducting a compliance audit, we test the selected items to obtain reasonable assurance as to whether the transactions covered by the financial reporting comply with the relevant provisions of appropriations, legislation and other regulations as well as agreements entered into and usual practice. When conducting a performance audit, we perform assessments to obtain reasonable assurance as to whether the tested systems, processes or transactions support due financial considerations in relation to the management of funds and operations covered by the financial statements.

We must report on any grounds for significant critical comments, should we find such when performing our work.

We have no significant critical comments to report in the connection.

Copenhagen, 12 June 2024  
EY GODKENDT REVISIONSPARTNERSELSKAB  
CVR no. 30 70 02 28

Ulrik Benedict Vassing  
State Authorised  
Public Accountant  
mne32827

# Management Report

## Main Activities

In 2023 Mission East continued to deliver in hard-to-reach areas addressing multidimensional fragility around water, conflict, climate change and inclusion, and we continue to build on our strength in the wider water sector with our partners and teams in Afghanistan, Armenia, Iraq, Lebanon, Myanmar, Nepal, Nigeria, Syria, Tajikistan and Ukraine. The office in North Korea remained closed during the whole year.

Afghanistan programming had to be reduced in 2023 following new Taliban restrictions and subsequently donors holding back on grants. The intervention in Ukraine continued developing the green rebuilding initiatives that were initiated in 2022. Mission East's Iraq office was closed in the first half of 2023, after which some programming continued with a local partner. Iraq is no longer targeted for high scale interventions and Mission East will discontinue activities in 2024.

The impact of our programmes was spread across our main sectors of intervention with 180,982 people provided with emergency relief, while we continued to assist people through interventions in water and sanitation (68,470), long term food and security and livelihoods development (21,708), protection (12,382) and Climate and Environment crisis action (15,684). In total Mission East assisted almost 295k persons in 2023.

## Organisational Developments

2023 marks the second year of our "Compassion in Action" 2030 strategy. We are witnessing positive advancements and harnessing this strategy to spearhead transformation within Mission East. This involves an intensified focus on the climate crisis, reinforcing localization & inclusion, and a light review of the strategy. During 2023 Mission East established offices in both Syria (Damascus) and in Ukraine (Mykolaiv) to support growth in our programming in those two countries. Conversely, we have closed our offices in Iraq, in view of the reduced humanitarian needs there, and we continued smaller scale programming with a local partner,

Mission East continued to streamline structures in accordance with Value for Money principles, to enhance the efficiency of our systems and procedures. Structural adjustments have been carried out such as merging the programme and operations teams into an international team lead by the International Director, which has shortened reporting lines for country offices and partners. Mission East has also started a move to have more specialist staff based in field offices. We decided to establish our headquarter hub in Tajikistan and during 2023 recruited the first headquarter staff, a finance controller, there.

We continued our journey upgrading our systems to enhance the efficiency of our work and in 2023 we took big steps in terms of upgrading and changing IT systems. Most of the preparations were done in 2023 to enable 3 main system changes early 2024 – the financial system, the fundraising system and the HR system.

## Financial Results

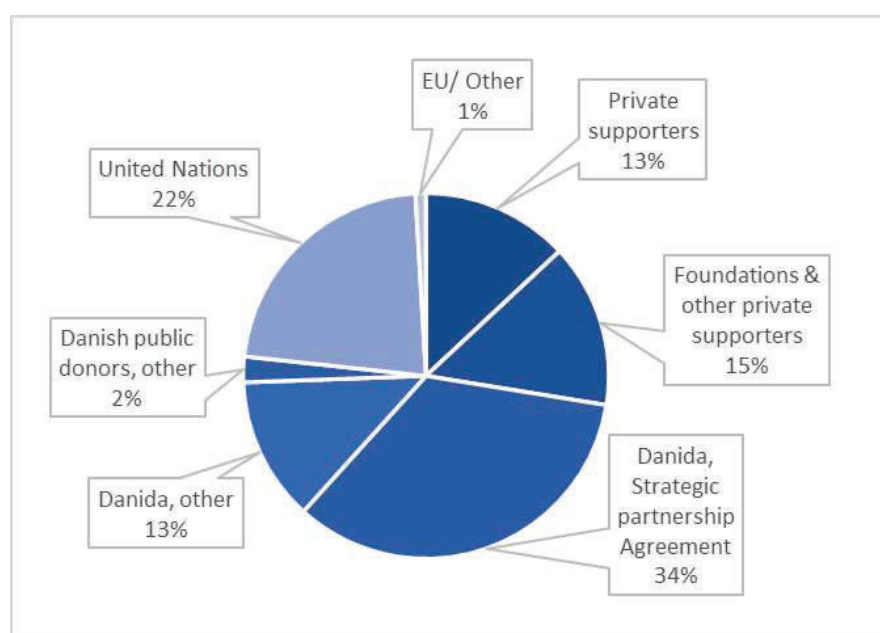
### *Fundraising and Donors*

Similarly to previous years, Mission East's sources of income include private supporters, foundations, and public institutions. The Danish public grants consist of the Strategic Partnership Agreement (SPA) with Danida (34% - the annual SPA grant being around 30%<sup>1</sup>), and a single project grant for

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<sup>1</sup> Extra grants were received and spent in 2022 under the top-up modality of the SPA..

Afghanistan/Tajikistan (13%) and a number of other smaller non-Danida grants (2%). In 2023 the Board of Mission East Germany decided to close down Mission East Germany. For this reason, some German donors are no longer accessible to Mission East. During 2023 we worked on securing a grant for Afghanistan from the German Federal Foreign Office (GFFO). Unfortunately, the GFFO cut funding to Afghanistan in response to the Taliban's restrictions on women working for NGO's. As a result, grants from German donors went down from 23% in 2022 to nothing in 2023. This will be improved in 2024 as we have already secured German funding in Afghanistan and hope to see it increase further.



Due to the Taleban restrictions - which were communicated to NGOs working in Afghanistan during Christmas 2022 - on women's roles in NGO's, some donors reduced funding for Afghanistan. Mission East had grants in the signature stage, which were put on hold or not signed. Nevertheless, we managed to obtain new grants for providing assistance in

Afghanistan from the United Nations Office for the Coordination of Humanitarian Affairs, UNOCHA (22% of the total income) and from the UN World Food Programme.

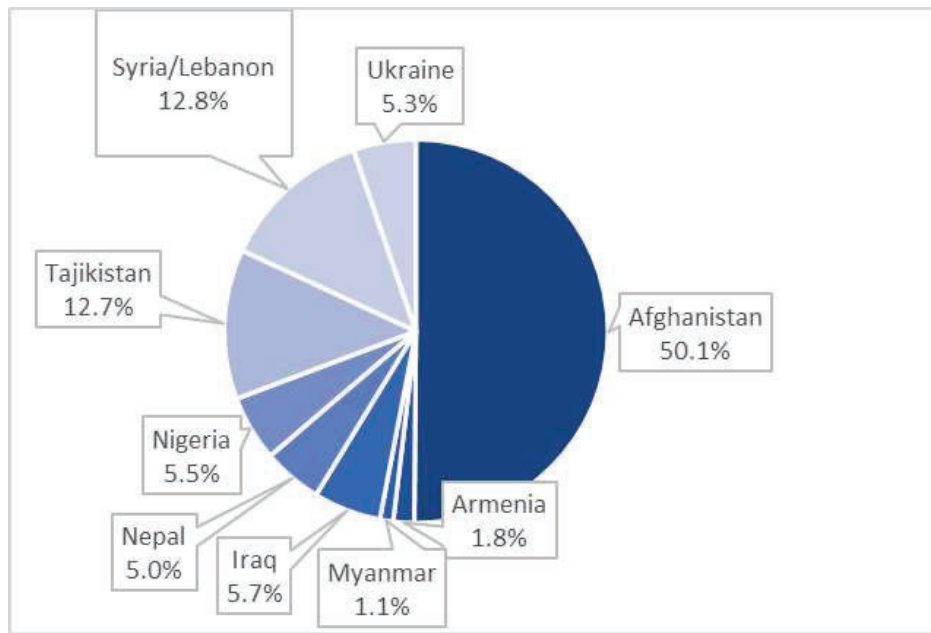
Gifts from private supporters in total gave Mission East an income of around 9 million in 2023. This shows that Mission East has a very loyal and generous base of supporters. Nevertheless, the result is 1 million below what was raised in 2022. We believe this was affected by the Gaza crisis, starting in October, where Mission East does not have a presence. This crisis filled the media, and it was very difficult to bring attention to and fundraise for other crises-areas during the last quarter for 2023. The last quarter of the year is normally where the supporters donate most generously, so this impacted the income extra hard.

The Danish TV collections are reported together with foundations in the category "Foundations & other private supporters". Half of the income in this category come from PATRIP, a foundation Mission East has worked with for multiple years, especially in Tajikistan.

As in 2022, it should also be mentioned that both public and private restricted income is recognized as income when it is spent, which means that the amount fundraised in one year may not be fully recognized as income in the same year.

### *Programme Spending*

As mentioned in the income section above, there is a close link between income and expenditure, as most of the activities are carried out via projects funded by restricted grants. The programme spending is therefore described in this section based on the geographic allocation of implementation.



Despite a substantial reduction in funding available for implementation in Afghanistan in comparison with 2022, Afghanistan remained the biggest intervention of Mission East in 2023. Donors reduced funding in Afghanistan in response to the Taliban banning most women from working in NGOs. This has left massive unmet humanitarian needs in the country as most humanitarian actors, including Mission East had to cut aid to match dwindling funding from donors.

As mentioned in the organizational update, Mission East managed to establish an office in Syria in 2023. At the same time, we continued to implement via our partners in Syria. Bank de-risking continued to make transfers of funds difficult. The earthquake early 2023 in Syria, however, increased the banks' appetite for facilitating transfers for humanitarian purposes, so even though some activities had to be pushed into, we managed to implement almost 13% of the total in Syria/Lebanon.

Tajikistan was in 2023 one of the biggest interventions of Mission East, at the same level as Syria/Lebanon. We continued to work via local partners on basic rights and entitlements of people with disabilities and giving them improved access to essential health and social protection services and viable livelihood opportunities. Furthermore, we continued our projects to improve access to clean drinking water, sanitation services and disaster preparedness.

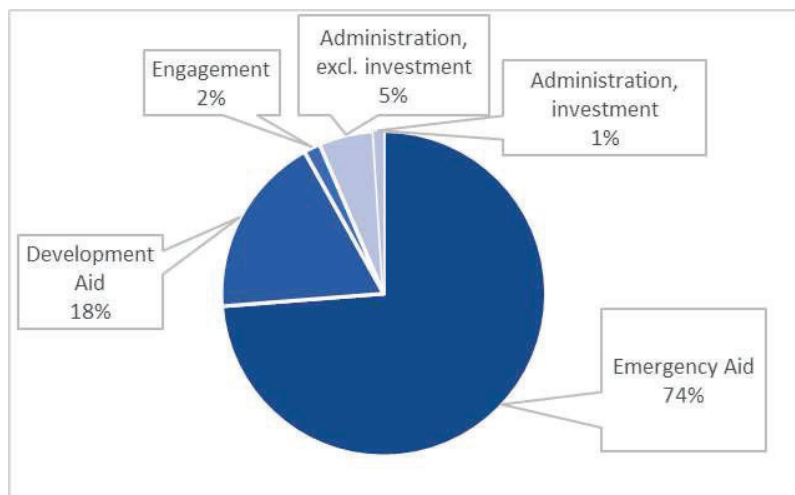
The crisis in Ukraine continued during 2023 and Mission East established an office in Mykolaiv, exploring the option of reusing rubble from destroyed buildings and other waste streams in rebuilding efforts, and in this way reducing CO2-emissions and utilising available resources while limiting costs of the extensive rebuilding efforts needed. Mission East joined forces with local authorities, civil society, and private sector actors in these initiatives.

As mentioned, the Iraq offices were closed down in the spring of 2023 as the overall humanitarian landscape in the country has shown signs of improvement in recent years. We have continued working through a local partner, but on a scale much lower than what it has been in previous years.

The programmatic split between emergency humanitarian projects and development projects continued to be heavier on humanitarian spending as in previous years. Humanitarian spending was 74% of the total expenses in 2023 which is 10% lower than 2022. In 2022 the crisis in Afghanistan and in Ukraine affected this split in favor of humanitarian aid. Both the Afghanistan and Ukraine

<sup>2</sup> This pie-chart shows the country split of the international work.





interventions continued in 2023, but at a lower level, whereas Tajikistan, where the activities have a relatively higher development component constituted a higher proportion of the total activities in 2023.

The costs incurred by the engagement team are at the same level as in 2022, but the percentage is higher due to the general lower volume (2% in 2023 vs 1% in 2022).

We have continued to monitor the administration in 2023, but the percentage has increased slightly compared to 2022 due to the lower overall activity level. The investment in new systems is shown as a separate part of the chart since this is not part of the ongoing administration.

### Summary Results

Mission East's total revenue for 2023 was approximately 82 million DKK. This is a substantial decrease compared with 2022, which as mentioned was heavily affected by the crises in Afghanistan and Ukraine. Nevertheless, it is an increase of around 10% compared with 2021, even though in 2021 Mission East received 10 million DKK from German donors, where in 2023 we did not get anything. This means that we managed to raise funds from other donors to offset this and almost 10 million more on top of it. Nonetheless we had expected more, and reducing activities in Afghanistan in the light of the huge needs was not easy. The "financing cost" in the income statement is mainly related to exchange rate adjustments. The final result of the year is a net profit of 0.9 million DKK. Considering the difficult situation on Afghanistan funding and the decreased private fundraising during the last quarter of 2023, this is considered a satisfactory result. It should also be emphasized that this includes substantial investments in new systems.

Consequently, Mission East's equity by the end of 2023 is 5 million DKK. We need to continue building our equity a few more years to reach an adequate level, but already now we're in a much better position to protect the organization from unexpected events and to secure our long-term stability.

### Expectations for 2024 Financial Year

Mission East will continue the implementation of the Strategic partnership agreement with Danida in 2024. The base agreement is an annual grant of 21 million DKK, which is a very important element giving a stable and flexible component in the years to come upon which we can continue to build other funding streams. Like in 2023, some of top-up grants<sup>3</sup> may become available during the year.

2024 has been budgeted with total income of 90 million DKK and a surplus of a bit more than 1.3 million DKK. This budget includes continued investments in the implementation of new systems which will also continue beyond 2025.

### Organisational review and Changes

<sup>3</sup> Smaller ad-on grants for specific purposes connected with the Strategic Partnership Agreement.

In 2024 we will continue expanding activities to more fragile African countries besides Nigeria. We plan to be present in 2 countries more in Africa by the end of 2024. On the other hand, we will phase out Myanmar.

The German office, which did not have any activities during most of 2023 has been in a one year close-out period required by German law and will be formally closed in June 2024.

Finally, the Board of Mission East has decided that the Brussels office will during 2024 transition to becoming a liaison office with increased focus on EU relations. The Brussels office remains a key part of Mission East and no changes are planned in relation to the current staff. Now that Mission East has had positive equity for at least 2 consecutive years, we are allowed to apply to become an ECHO<sup>4</sup> partner again (and we plan to do so), which will allow us to apply for humanitarian aid grants from the European Commission.

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<sup>4</sup> European Civil Protection and Humanitarian Aid Operations



# Accounting Principles

## General

The annual accounts for Mission East have been presented in accordance with the provisions of the Danish Financial Statements Act for Class A companies.

## General recognition

Income is registered when earned. For restricted funds this means that income is registered when the costs are incurred. The profit and loss account also includes all costs, including depreciation and amortisation.

Assets are recognised in the balance sheet when it is likely that it will be of future economic benefits to the organization and the value of the asset can be measured reliably.

Liabilities are recognised in the balance sheet when it is likely that to organization will incur future economic decrease, and the value of the liability can be measured reliably.

On initial recognition, assets and liabilities are measured at cost. Subsequently, assets and liabilities are measured as described for each accounting item below.

## Income Recognition

Donations which are not restricted for a specific purpose are recognised on the income statement when received. In addition, other legally recognized revenues or pledges have been included.

## Foreign Currency Conversion

Transactions in foreign currencies are converted at a rate calculated as a monthly rate calculated as of the first of each month.

Receivables and liabilities denoted in foreign currencies shall be converted at the exchange rate of the balance sheet date. The resulting profit or loss shall be shown under financial items.

## Profit and loss

### Costs

Costs are expensed when a legal obligation has arisen to bear the relevant cost. Costs incurred by partners are expensed according to partner-reporting.

### Staff costs

Staff costs include salaries and social contributions.

### Financial items

Financial items include both interest on deposits with a financial institution and exchange adjustments.

## Balance sheet

### Fixed Asset

Fixed assets balance is recognised at cost less accumulated depreciation. The depreciation basis is the cost price less scrap value. Depreciation shall be made in equal amounts above the expected useful life. The expected useful life is 1 -5 years.

Repair and maintenance costs are expensed in the year they are incurred.

Profit or loss on disposal of fixed assets is recognised as the difference between the sales price reduced with direct sales costs and the book value at the time of sale. The amount is registered as part of the ordinary operation.

Deposits is measured at amortised cost price. To the extent deemed necessary, write-down to meet expected losses.

**Receivables**

Receivables are measured at amortized cost. To the extent deemed necessary, write-down to meet expected losses.

**Debt and liabilities**

All debt and liabilities are measured at amortized cost.

**Contingent liabilities**

Eventual liabilities are not recognised in the balance sheet but are disclosed in the notes on the accounts alone. An obligation existing on the balance sheet date but not being possible to quantify the amount of the liability shall be deemed to be a contingent obligation.

## 2023 Profit and Loss Statement

		2023	2022
		DKK	DKK
	<b>INCOME</b>		
Note			
1	Public income	60,092,782	98,592,924
2	Gifts	8,953,207	10,011,010
3	Private income	13,902,869	25,129,057
	<b>Total Income</b>	82,948,858	133,732,991
	<b>EXPENSES</b>		
4	Activities funded by public donors	56,267,730	91,054,067
5	Activities funded by private donors	18,987,495	32,897,536
	Engagement	421,276	461,866
6	Operational costs	951,033	1,064,123
7	Staff costs	3,797,947	3,844,545
8	Administration	1,566,620	893,814
	<b>Total Expenses</b>	81,992,102	130,215,952
	Operating contribution before financial items	956,756	3,517,040
9	Financing costs	75,577	458,815
	<b>Retained income</b>	<b>881,178</b>	<b>3,058,225</b>

## Balance sheet 31<sup>st</sup> December 2023

Note		2023 DKK	2022 DKK
	<b>ASSETS</b>		
	<b>FIXED ASSETS</b>		
	Deposits	78,721	97,453
	<b>Total fixed assets</b>	78,721	97,453
	<b>CURRENT ASSETS</b>		
10	Receivables from Public donors	3,208,844	1,510,179
11	Receivables from Private donors	1,176,262	1,463,340
	Other receivables	658,309	4,955,472
12	Liquid funds	27,854,503	27,762,003
	<b>Total Current assets</b>	32,897,918	35,690,994
	<b>TOTAL ASSETS</b>	32,976,639	35,788,448
	<b>LIABILITIES</b>		
13	<b>Equity</b>	5,061,339	4,180,160
	<b>Debts</b>		
14	Deferred Income, public donors	16,905,046	13,963,642
15	Deferred income, private grants	5,002,341	6,692,025
	Other liabilities	6,007,913	10,952,621
	<b>Total debts</b>	27,915,300	31,608,288
	<b>TOTAL LIABILITIES</b>	32,976,639	35,788,448

## Notes

### Note 1

	2023	2022
	DKK	DKK
Danida, Strategic partnership agreement 2018-21	0	2,405,478
Danida Strategic Partnership Agreement 2022-25	28,317,366	29,636,124
Danida, Syrien humanitær bevilling 2019	0	-41,307
Danida, Syrien humanitær bevilling 2020	0	5,472,712
Danida, humanitær bevilling Afghanistan & Tajikistan 2021	10,563,191	12,985,734
CISU, Civilsamfund i Udvikling	965,438	307,906
DMCDD, Danish Mission Development Department	624,363	1,631,842
GIZ, Deutsche Gesellschaft für Internationale Zusammenarbeit	-274,650	5,397,199
German Ministry of Foreign Affairs	0	23,353,728
BRAN, Brandenburg Staatskanzlei	0	1,003,403
BMZ, German Federal Ministry for Economic Development and Cooperation	0	549,529
The Norwegian Ministry of Foreign Affairs	0	309,722
OCHA, UN Office for the Coordination of Humanitarian Affairs	18,051,577	11,100,139
EUA, European Union	1,034,789	1,405,765
Tearfund Switzerland	0	1,701,840
Trainsform Aid International	0	1,081,946
World Food Programme	517,313	0
TLAN, Puljen til Landsdækkende almennyttige organisationer	231,977	177,232
Vat compensation	25,925	69,234
Bladpuljen	35,493	44,698
<b>Total public income</b>	<b>60,092,782</b>	<b>98,592,924</b>

### Note 2

	2023	2022
	DKK	DKK
<b>Gifts</b>		
Unrestricted gifts	6,671,094	7,383,495
Inheritance	445,000	243,177
Gifts for Afghanistan	311,777	1,466,538
Gifts for Armenia	192,697	168,598
Gifts for Iraq	177,802	80,547
Gifts for Lebanon	0	2,000
Gifts for Myanmar	19,086	10,936
Gifts for Nepal	445,183	108,928
Gifts for Nigeria	168,815	87,819
Gifts for North Korea	6,537	7,772
Gifts for Syria	192,286	4,150
Gifts for Tajikistan	49,986	1,200
Gifts for Ukraine	272,944	445,852
<b>Total gifts</b>	<b>8,953,207</b>	<b>10,011,010</b>

### Note 3

	2023	2022
<b>Private income</b>	<b>DKK</b>	<b>DKK</b>
Danmarksindsamlingen, 2021, Nepal	494,560	862,950
Danmarksindsamlingen, 2022, Iraq	14,358	1,735,642
Danmarksindsamlingen, 2022, Ukraine	766,076	4,398,318
Danmarksindsamlingen, 2023, Nigeria	587,825	0
Diözeanstelle, Weltkirche-Weltmission	1,490,650	460,092
Novo Nordisk Foundation	0	0
Nadia's Initiative	1,697,339	10,814,251
Läkarmissionen	0	0
PATRIP	6,734,884	5,675,331
DMCDD, Danish Mission Development Department	0	0
CKU, Center for Kirkeligt Udviklingssamarbejde	287,401	0
World Relief	686,550	0
Erik Thune foundation	500,000	499,595
Foundations	643,226	606,456
Private donations	0	76,422
<b>Total private income</b>	<b>13,902,869</b>	<b>25,129,057</b>

### Note 4

	2023	2022
<b>Activities funded by public donors</b>	<b>DKK</b>	<b>DKK</b>
Danida Strategic Partnership Agreement 2018-21	0	2,238,281
Danida Strategic Partnership Agreement 2022-25	26,463,788	27,706,901
Danida, Syrien humanitær bevilling 2019	0	-41,304
Danida, Syrien humanitær bevilling 2020	0	5,112,841
Danida, humanitær bevilling Afghanistan & Tajikistan 2021	9,869,682	12,136,200
CISU, Civilsamfund i Udvikling	902,279	598,539
CKU, Center for Kirkeligt Udviklingssamarbejde	268,599	0
DMCDD, Danish Mission Development Department	583,516	1,527,482
GIZ, Deutsche Gesellschaft für Internationale Zusammenarbeit	-142,727	4,911,615
German Ministry of Foreign Affairs	0	21,879,091
BRAN, Brandenburg Staatskanzlei	-1,691	925,185
BMZ, German Federal Ministry for Economic Development and Cooperation	0	529,302
The Norwegian Ministry of Foreign Affairs	0	294,974
OCHA, UN Office for the Coordination of Humanitarian Affairs	0	10,373,961
EUA, European Union	0	1,313,868
World Food Programme	16,872,820	0
Tearfund Switzerland	967,994	1,547,128
<b>Total activities funded by public donors</b>	<b>56,267,730</b>	<b>91,054,067</b>

## Note 5

	2023	2022
	DKK	DKK
<b>Activities funded by private donors</b>		
Private donations to Afghanistan	1,259,011	2,023,686
Private donations to Armenia	515,840	659,783
Private donations to Iraq	334,773	824,374
Private donations to Mission East Deutschland	0	1,041,068
Private donations to Myanmar	433,968	520,846
Private donations to Nepal	970,576	588,839
Private donations to Nigeria	754,324	680,059
Private donations to North Korea	0	90,174
Private donations to Syria	614,793	680,644
Private donations to Tajikistan	677,524	611,668
Private donations to Ukraine	826,960	1,008,651
Danmarksindsamlingen, 2021, Nepal	462,206	806,495
Danmarksindsamlingen, 2022, Iraq	13,419	1,622,072
Danmarksindsamlingen, 2022, Ukraine	715,959	4,110,350
Danmarksindsamlingen, 2023, Nigeria	549,369	0
Erik Thune foundation	434,783	466,917
Diözeanstelle, Weltkirche-Weltmission	1,393,165	417,532
Nadia's Initiative	1,558,326	10,105,653
PATRIP	6,226,555	5,299,093
Trainsform Aid International	0	1,011,163
World Relief	641,635	0
Foundations	604,309	328,469
<b>Total activities funded by private donors</b>	<b>18,987,495</b>	<b>32,897,536</b>

## Note 6

	2023	2022
	DKK	DKK
<b>Operational costs</b>		
Office rent	563,602	619,876
Utilities, maintenance etc.	220,998	238,726
Unallocated travel costs	166,433	205,521
<b>Total operational costs</b>	<b>951,033</b>	<b>1,064,123</b>

**Note 7**

	<b>2023</b>	<b>2022</b>
	<b>DKK</b>	<b>DKK</b>
<b>Staff costs</b>		
Salary	10,688,264	11,172,449
Pension	1,107,844	858,554
Other staff costs	393,323	512,637
Transferred to projects	-8,391,484	-8,699,096
<b>Total staff costs</b>	<b>3,797,947</b>	<b>3,844,545</b>

**Note 8**

	<b>2023</b>	<b>2022</b>
	<b>DKK</b>	<b>DKK</b>
<b>Administration</b>		
IT, internet, communication etc	312,657	249,997
Other office costs	615,448	841,612
Auditor and consultants	288,997	373,847
Governance meetings	8,610	7,431
Transferred to projects	-487,016	-579,072
Improvement initiatives, systems	827,924	0
<b>Total administration</b>	<b>1,566,620</b>	<b>893,814</b>

**Note 9**

	<b>2023</b>	<b>2022</b>
	<b>DKK</b>	<b>DKK</b>
<b>Financing costs</b>		
Interest income	-36,090	0
Exchange adjustments and corrections	12,928	404,060
Bank charges	98,740	54,755
<b>Total financing costs</b>	<b>75,578</b>	<b>458,815</b>

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**Note 10**

	<b>2023</b>	<b>2022</b>
	<b>DKK</b>	<b>DKK</b>
<b>Receivables from public donors</b>		
CISU, Civilsamfund i Udvikling	965,438	0
EUA, European Union	1,040,588	3,621
Nadia's Initiative	266,401	0
DMCDD, Danish Mission Development Department	157,560	1,506,558
World Food Programme	778,857	0
<b>Total receivables from public donors</b>	<b>3,208,844</b>	<b>1,510,179</b>

**Note 11**

	<b>2023</b>	<b>2022</b>
	<b>DKK</b>	<b>DKK</b>
<b>Receivables from private donors</b>		
PATRIIP	1,176,262	1,463,340
<b>Total receivables from private donors</b>	<b>1.463.340</b>	<b>371.942</b>

**Note 12**

	<b>2023</b>	<b>2022</b>
	<b>DKK</b>	<b>DKK</b>
<b>Liquid funds</b>		
<i>Restricted liquidity</i>		
Balance in Denmark	22,097,088	20,243,731
Balance in Afghanistan	389,960	143,260
Balance in Iraq	0	1,612,134
Balance in Nepal	121,001	142,345
Balance in Syria	24,015	0
Balance in Tajikistan	288,973	393,836
Balance in Ukraine	1,272,275	0
<i>Total restricted liquidity</i>	<i>24,193,312</i>	<i>22,535,306</i>
<i>Unrestricted liquidity</i>		
Balance in Denmark	2,733,414	5,101,456
Balance in Brussels	927,777	125,242
<i>Total unrestricted liquidity</i>	<i>3,661,191</i>	<i>5,226,697</i>
<b>Total liquid funds</b>	<b>27,854,503</b>	<b>27,762,003</b>

**Note 13**

	<b>2023</b>	<b>2022</b>
<b>Equity</b>	<b>DKK</b>	<b>DKK</b>
Opening equity	4,180,160	1,121,935
Retained Income	881,179	3,058,225
<b>Closing Equity</b>	<b>5,061,339</b>	<b>4,180,160</b>

**Note 14**

	<b>2023</b>	<b>2022</b>
<b>Deferred income, public donors</b>	<b>DKK</b>	<b>DKK</b>
Danida Strategic Partnership Agreement 2018-21	0	15,357
Danida Strategic Partnership Agreement 2022-25	15,170,731	2,253,359
Danida, humanitær bevilling Afghanistan & Tajikistan 2021	-8,423	7,514,266
CISU, Civilsamfund i Udvikling	0	54
OCHA, UN Office for the Coordination of Humanitarian Affairs	1,460,349	0
Nadia's Initiative	0	1,418,901
The Norwegian Ministry of Foreign Affairs	0	2,567,089
Swiss Agency for Development	0	194,617
Silence Softly Speaks	5,557	0
GIZ, Deutsche Gesellschaft für Internationale Zusammenarbeit	275,193	0
World Relief	1,639	0
<b>Total deferred revenue, public donors</b>	<b>16,905,046</b>	<b>13,963,642</b>

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**Note 15**

	2023	2022
<b>Deferred income, private grants</b>	<b>DKK</b>	<b>DKK</b>
Danmarksindsamlingen, 2020, Iraq	0.00	1
Danmarksindsamlingen, 2021, Nepal	0.00	494,560
Danmarksindsamlingen, 2022, Iraq	0.00	14,358
Danmarksindsamlingen, 2022, Ukraine	111,203.36	724,123
Danmarksindsamlingen, 2023, Nigeria	761,507.00	0
Foundations	1,582,087.85	1,992,581
Diözeanstelle, Weltkirche-Weltmission	188,097.56	1,487,000
Läkarmissionen	31,343.91	31,128
CKU, Center for Kirkeligt Udviklingssamarbejde	27,894.40	0
Private donations	555,660.67	64,585
Private donations, Afghanistan	0.00	213,073
Private donations, Iraq	90.65	109,496
Private donations, Nepal	158,484.34	539,967
Private donations, Nigeria	158,502.70	297,047
Private donations, North Korea	259,670.38	172,782
Private donations, Syria	665,155.95	180,974
Private donations, Tajikistan	26,464.00	0
Private donations, Ukraine	476,178.21	370,349
<b>Total deferred revenue, private donors</b>	<b>5,002,341</b>	<b>6,692,025</b>

**Note 16****Eventual obligations**

By the end of 2023 Mission East has obligations related to leasehold agreements of office of approximately 73k DKK.

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## Ulrik Benedict Vassing

Statsaut. revisor

På vegne af: EY Godkendt Revisionspartnerselskab

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