



MISSIONEAST

Annual Accounts 2021

CVR 14 72 36 92

Approved by the General Assembly of Mission East, _____

Signed by the Chairman of the General Assembly

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Organizational information

Mission East

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Denmark

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Board

Torben Andersen, Chairman of the Board
Christian Nolsøe
Pia Jerslund
Klaus Jahn

Management

Betina Gollander-Jensen, Secretary General
Annette Them Serup, Director of Finance and Administration
Peter Drummond Smith, Operations Director
Ashton Mandrup, Programme Director
Nicki Davies-Jones, HR Director

Auditor

EY
State Authorized Public Auditor Ulrik B. Vassing and Thomas H. Christensen

Management Statement

The Board of Directors and the management have today considered and approved the annual report for the financial year January 1st – December 31st, 2021, for Mission East.

The annual report is prepared in accordance with legal requirements.

It is our opinion that the financial statements give a true and fair view of the organization's assets, liabilities and financial position per. 31 December 2021 and of the result of the organization's activities for the financial year January 1 - December 31, 2021.

It is also our opinion that business procedures and internal controls established supports that the dispositions covered by the financial statements are in accordance with laws and other regulations as well as with agreements entered and customary practice; and that due financial considerations in the management of the funds and operation of the organization has been taken.

In addition, it is our opinion that systems and processes have been established that support economy, productivity, and efficiency.

Furthermore, it is our opinion that the management's report contains a true and fair view of the development of the organization's activities and financial conditions as well as a description of the special risks that the organization may be affected by.

The annual report is submitted for approval by the Annual General Meeting.

Hellerup, June 27th, 2022.

Secretary General



Betina Gollander-Jensen

Board

Torben Andersen
Chairman of the Board

Christian Nølsøe

Pia Jerslund



Klaus Jahn

Independent auditor's report



To the Board of Directors and Management of Mission East Denmark

Opinion

We have audited the financial statements of Mission East Denmark for the financial year 1 January – 31 December 2021, which comprise income statement, balance sheet and notes, including accounting policies. The financial statements are prepared in accordance with the Danish Financial Statements Act.

In our opinion, the financial statements give a true and fair view of the financial position of the Organisation at 31 December 2021 and of the results of the Organisation's operations for the financial year 1 January – 31 December 2021 in accordance Danish Financial Statements Act.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (ISAs) and additional requirements applicable in Denmark as well as generally accepted public auditing standards cf. the Ministry of Foreign Affairs' instruction regarding the performance of audit tasks related to activities covered by a Strategic Partnership Agreements. Our responsibilities under those standards and requirements are further described in the "Auditor's responsibilities for the audit of the financial statements" section of our report. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Independence

We are independent of the Organisation in accordance with the International Ethics Standards Board for Accountants' International Code of Ethics for Professional Accountants (IESBA Code) and the additional ethical requirements applicable in Denmark, and we have fulfilled our other ethical responsibilities in accordance with these requirements and the IESBA Code.

Management's responsibilities for the financial statements

Management is responsible for the preparation of financial statements that give a true and fair view in accordance with the Danish Financial Statements Act and for such internal control as Management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, Management is responsible for assessing the Organisation's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting in preparing the financial statements unless Management either intends to liquidate the Organisation or to cease operations, or has no realistic alternative but to do so.

Auditor's responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance as to whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs and additional requirements applicable in Denmark as well as generally accepted public auditing standards cf. the Ministry of Foreign Affairs' instruction regarding the performance of audit tasks related to activities covered by a Strategic Partnership Agreements will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of the financial statements.

As part of an audit conducted in accordance with ISAs and additional requirements applicable in Denmark as well as generally accepted public auditing standards cf. the Ministry of Foreign Affairs' instruction regarding the performance of audit tasks related to activities covered by a Strategic Partnership Agreements, we exercise professional judgement and maintain professional scepticism throughout the audit. We also:

- ▶ Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations or the override of internal control.
- ▶ Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Organisation's internal control.
- ▶ Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by Management.
- ▶ Conclude on the appropriateness of Management's use of the going concern basis of accounting in preparing the financial statements and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Organisation's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Organisation to cease to continue as a going concern.
- ▶ Evaluate the overall presentation, structure and contents of the financial statements, including the note disclosures, and whether the financial statements represent the underlying transactions and events in a manner that gives a true and fair view.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Statement on the Management's review

Management is responsible for the Management's review.

Our opinion on the financial statements does not cover the Management's review, and we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the Management's review and, in doing so, consider whether the Management's review is materially inconsistent with the financial statements or our knowledge obtained during the audit, or otherwise appears to be materially misstated.

Based on the work we have performed, we conclude that the Management's review is in accordance with the financial statements. We did not identify any material misstatement of the Management's review.

Report on other legal and regulatory requirements

Statement on compliance audit and performance audit

Management is responsible for ensuring that the transactions included in the financial reporting comply with appropriations granted, legislation and other regulations and with agreements entered into and usual practice; and that due financial consideration has been taken of the management of the funds and operations covered by the financial statements. Consequently, Management is responsible for establishing systems and procedures supporting economy, productivity and efficiency.

In performing our audit of the financial statements, it is our responsibility to perform compliance audit and performance audit of selected items in accordance with public auditing standards. When conducting a compliance audit, we test the selected items to obtain reasonable assurance as to whether the transactions covered by the financial reporting comply with the relevant provisions of appropriations, legislation and other regulations as well as agreements entered into and usual practice. When conducting a performance audit, we perform assessments to obtain reasonable assurance as to whether the tested systems, processes or transactions support due financial considerations in relation to the management of funds and operations covered by the financial statements.

We must report on any grounds for significant critical comments, should we find such when performing our work.

In 2020, Mission Øst has paid travelling expenses and administrative expenses from its own funds which we assess have not been necessary to realise the purpose of the Organisation. In the financial year 2020, members of the Organisation's Management have been replaced, and we have not subsequently identified any costs in 2021 which we assess do not relate directly to the purpose of the Organisation.

Copenhagen, 27 June 2022
EY GODKENDT REVISIONSPARTNERSELSKAB
CVR no. 30 70 02 28

Ulrik Benedict Vassing
State Authorised
Public Accountant
mne32827

Thomas Holm Christensen
State Authorised
Public Accountant
mne46321

Management Report

Main Activities

Mission East programmes in 2021 covered a spectrum of humanitarian and development interventions, working with our partners and teams in Afghanistan, Armenia, Iraq, Lebanon, Myanmar, Nepal, Nigeria, Syria and Tajikistan. The office in North Korea remained closed during the whole year due to Covid-19 border closure. The programming thus continued to be affected by Covid-19 in 2021. Other factors effecting the programming was the dramatic events in Afghanistan and Myanmar. Furthermore, bank de-risking has delayed transfers to some of our countries.

The impact of our programmes was spread across our main sectors of intervention with 141,568 people provided with emergency relief (including COVID-19 response), while we continued to assist people through interventions in water and sanitation (51,854), long term food security (10,010) livelihoods development (19,265), disaster risk reduction (38,368), disability and inclusion programming (14,440) and protection activities (9,799).

In 2021, Mission East went through a full certification audit against the Core Humanitarian Standard (CHS) by HQAI as a start to a second four-year CHS audit cycle. Mission East was duly certified as compliant with the CHS, with a higher score than in the previous cycle, which gives credit to the focus Mission East has placed the past years to beneficiary accountability.

2021 was also a year of financial reviews for Mission East, with a review of accounting by Deloitte and financial reviews by both CISU and the Danish Ministry of Foreign Affairs (MFA). The MFA review concluded that Mission East generally has an appropriate and adequate approach to financial management of funds received from the MFA, that the MFA's guidelines are followed, and that the general requirements for efficient management of grants are met. Each of the reviews had a number of recommendations, which are being followed up diligently.

Organisational Developments

2021 was a key year of transition for Mission East as it moved forward from its history as a founder led organisation. New Managing Director, Betina Gollander-Jensen joined Mission East at the beginning of the year, and founder Kim Hartzner definitively departed in January. Other important organisational changes followed, including new statutes, a revised accounting convention, a new 2022-2030 organisational strategy and significant restructuring of the organisation.

Mission East developed new organisational statutes in 2021 and a new governance manual, following a legal review of the old statutes, which had become outdated. The new statutes remove the geographical constraint on interventions, opening the door to programming in Africa. There were also changes to how board members are appointed, and while the majority of the board continues to be appointed by the AGM, there is now also a staff elected appointment to the board.

A new organisational strategy was developed in 2021, Together In Compassion, for 2022-2030 based on an extensive consultation with beneficiary communities, partners, and staff. The strategy builds on Mission East's strengths in reaching the most vulnerable people in hard-to-reach areas. It looks at how the world is changing with the increased number of conflicts and displacements as well as the consequences of the climate and environment crisis and COVID-19. And it sets out a vision, aspirations and approach to responding to these crises, with an increased emphasis on localisation, climate change and nexus approaches.

The organisation structure in Mission East has been changed significantly in 2021 to allow for a more efficient and well-mainstreamed organisation with a sound balance between income and

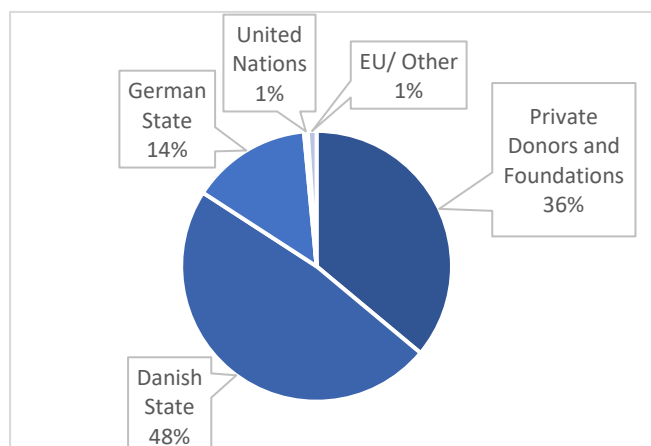
organisational costs. In the Copenhagen office the communications and funding teams were merged and made leaner with significant cost savings. The key positions of Finance Director and Programmes Director have been moved from Brussels to Denmark, both to strengthen the Copenhagen office and our external relations in Denmark. Additional staff have been recruited in financial functions, to support updating financial systems. Finally, a clearer structure for programme and country management has been put in place, with separate programmes and operations teams.

With the 2020 final accounts, Mission East changed its accounting methodology for public income recognition. This was in line with recommendations in financial review by Deloitte as well as from Danish Ministry of Foreign Affairs in discussions in January 2021. The new convention resulted in a significant reduction in equity in 2020 due to the revised manner in which to report income, with a resulting negative equity at the end of 2020. The equity has improved significantly in 2021, owing to careful reductions in costs, increased private fundraising and a substantial inheritance.

Financial Results

Fundraising and Donors

Like in previous years, Mission East's sources of income include private supporters, foundations, and public institutions, with the Danish state continuing to be the largest donor (with 48% of total income). With the new accounting convention, the restricted income is recognized as it is spent and therefore depends on implementation of activities.



2021 was the last year of our four-year strategic partnership agreement with the Danish Ministry of Foreign Affairs. The situation in Afghanistan put a temporary halt to transfers of funds during the fall of 2021 leading to delays and pushing some activities into 2022, which was approved by Danida.

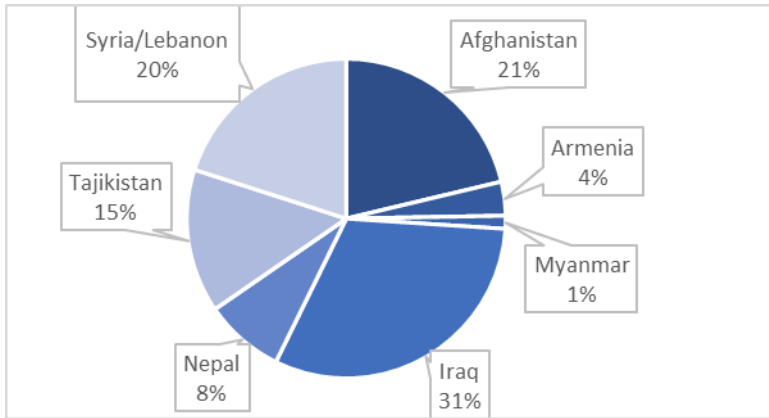
Gifts and private income from trusts and foundations of 27mill. DKK was similar to 2020. Mission East received an unrestricted inheritance of 3,65mill. in 2021, which made it possible to reestablish a positive equity

within only one year. It should also be mentioned that private restricted income is now also only recognized as income when it is spent, which means that the amount fundraised in one year may not be fully recognized as income in the same year.

Another significant donor in 2021 was the German State (14%) contributing mainly to the programme in Iraq, but also to a smaller extent to Afghanistan and Nepal.

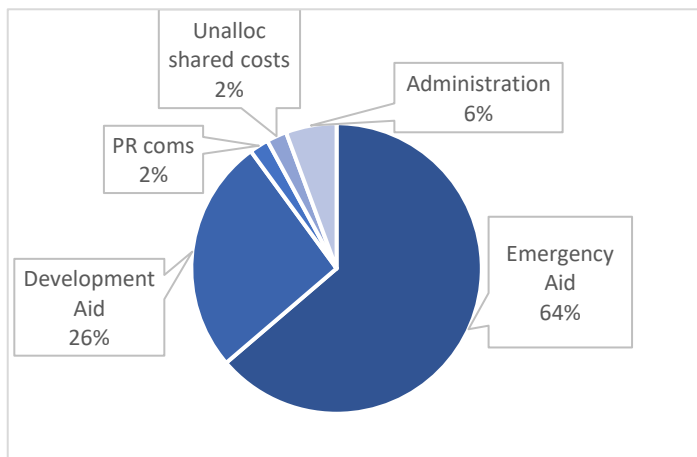
Programme Spending

In 2021 the Syria/Lebanon programme grew to 20% of the total spending (from 10% in 2020). This growth is caused mainly by implementation of 2 grants received from Danida for humanitarian assistance. Due to bank de-risking it has proven difficult and very time-consuming to transfer funds for the Syria activities, but we managed to keep implementing to the extent that the first grant was successfully finalized mid-2021 and the second grant will be finalized during the first half of 2022.



Implementation in Afghanistan was affected by severe conflict in project areas followed by the Taliban takeover in August and consequent collapse of the banking system and economy. This resulted in a temporary stand-still to activities as well as fund transfers and some project delays. In addition, the Afghanistan programme was adapted to match the humanitarian disaster caused by a severe drought in combination with the above factors.

In 2021, Mission East’s emergency response programme in Iraq continued addressing the consequences of the COVID-19 pandemic at the same time as implementing activities within WASH, livelihood and other areas. The Iraq programme implementation was the largest use of funds and the context in Iraq remains fragile.



The programmatic split between emergency humanitarian projects and development projects continued to be heavier on emergency spending as in previous years. Emergency spending was 63%, of total expenses in 2021 which is a similar level as previous years, although slightly lower than in 2020. In 2021 more development projects were implemented in Tajikistan, which is affecting this split in favor of development aid. As mentioned above some emergency

activities, mainly in Afghanistan, were delayed.

The administration costs for 2021 have been calculated in a slightly different way compared to for 2020, whereby staff costs not related to administration has been redistributed to the relevant activities, mainly the public relations / communications. The administration percentage in 2021 according to this methodology was 6%. Included in this is that 2021 Mission East had more expenses related to assistance by auditors due to the change of accounting convention and extra costs for a pension liability that was accrued in 2021.

Summary Results

Mission East’s total revenue for 2021 was approximately 76 million DKK. This is a slight decrease from 2020, which is mainly seen in decreased public income, due the obstacles related to project implementation described above. The “financing income” in the income statement is related to exchange rate adjustments. The final result of the year is a net profit of 2.3 million DKK, and in the light of some project implementation being pushed to 2022 (pushing also the earned administration

fees) as well as accruing unbudgeted pension liabilities in 2021, this is considered a good result. Consequently, Mission East's equity develops from being 1,2 million DKK negative by the end of 2020 to a 1,1 million DKK positive by the end of 2021.

Expectations for 2022 Financial Year

Mission East will also be a strategic partner of Danida in the next 4-year period with an annual grant of 21 million DKK. This is a very important element giving a stable component in the years to come upon which we can continue to build other funding streams. By the beginning of 2022 Mission East already had confirmed restricted grants with more than 90 million DKK of contracted project expenses for 2022. The 2022 funding picture is therefore very positive and will be a good platform for helping even more people in needs whilst rebuilding the equity and streamlining the organization.

Organisational review and Changes

As mentioned above, during 2021 the base has been laid, with a new Strategy, new statutes, new governance manual. The focus of 2022 will be on the finetuning the structure of the HQ-team as well as on setting "the right team" of staff to scale-up the quality of Mission East as an organisation. Equally important in 2022 is focus on staff welfare and teamwork. These are all key elements in building the organization for the future as well as on enhancing the efficiency of systems, especially the finance system.

Accounting Principles

General

The annual accounts for Mission East have been presented in accordance with the provisions of the Danish Financial Statements Act for Class A companies.

General recognition

Income is registered when earned. For restricted funds this means that income is registered when the costs are incurred. The profit and loss account also includes all costs, including depreciation and amortisation.

Assets are recognised in the balance sheet when it is likely that it will be of future economic benefits to the organization and the value of the asset can be measured reliably.

Liabilities are recognised in the balance sheet when it is likely that to organization will incur future economic decrease, and the value of the liability can be measured reliably.

On initial recognition, assets and liabilities are measured at cost. Subsequently, assets and liabilities are measured as described for each accounting item below.

Income Recognition

Donations which are not restricted for a specific purpose are recognised on the income statement when received. In addition, other legally recognized revenues or pledges have been included.

Foreign Currency Conversion

Transactions in foreign currencies are converted at a rate calculated as a monthly rate calculated as of the first of each month.

Receivables and liabilities denoted in foreign currencies shall be converted at the exchange rate of the balance sheet date. The resulting profit or loss shall be shown under financial items.

Profit and loss

Costs

Costs are expensed when a legal obligation has arisen to bear the relevant cost. Costs incurred by partners are expensed according to partner-reporting.

Staff costs

Staff costs include salaries and social contributions.

Financial items

Financial items include both interest on deposits with a financial institution and exchange adjustments.

Balance sheet

Fixed Asset

Fixed assets balance is recognised at cost less accumulated depreciation. The depreciation basis is the cost price less scrap value. Depreciation shall be made in equal amounts above the expected useful life. The expected useful life is 1 -5 years.

Repair and maintenance costs are expensed in the year they are incurred.

Profit or loss on disposal of fixed assets is recognised as the difference between the sales price reduced with direct sales costs and the book value at the time of sale. The amount is registered as part of the ordinary operation.

Deposits is measured at amortised cost price. To the extent deemed necessary, write-down to meet expected losses.

Receivables

Receivables are measured at amortized cost. To the extent deemed necessary, write-down to meet expected losses.

Debt and liabilities

All debt and liabilities are measured at amortized cost.

Contingent liabilities

Eventual liabilities are not recognised in the balance sheet but are disclosed in the notes on the accounts alone. An obligation existing on the balance sheet date but not being possible to quantify the amount of the liability shall be deemed to be a contingent obligation.

2021 Profit and Loss Statement

		2021	2020
		DKK	1.000 DKK
INCOME			
Note			
1	Public income	48.350.884	52.131
2	Gifts	12.942.615	13.863
3	Private grants	14.757.270	13.146
	Total Income	76.050.768	79.141
EXPENSES			
4	Activities funded by public donors	44.955.208	49.584
5	Activities funded by private donors	21.661.739	19.977
	Public relations / communication	386.031	185
6	Unallocated shared costs	949.429	977
7	Staff costs	4.652.863	5.737
8	Administration	1.314.683	613
	Total Expenses	73.919.953	77.072
	Operating contribution before financial items	2.130.815	2.069
9	Financing costs	-136.485	-913
	Retained income	2.267.300	2.982

Balance sheet 31st December 2021

Note		2021	2020
		DKK	1.000 DKK
	ASSETS		
	FIXED ASSETS		
	Deposits	96.420	84
	Total fixed assets	96.420	84
	CURRENT ASSETS		
10	Receivables from Public donors	2.998.525	1.982
11	Receivables from Private donors	371.942	1.852
	Other receivables	3.067.468	7.406
12	Liquid funds	33.688.541	13.410
	Total Current assets	40.126.476	24.649
	TOTAL ASSETS	40.222.896	24.733
	LIABILITIES		
13	Equity	1.121.935	-1.145
	Debts		
14	Deferred income, public donors	24.775.662	15.380
15	Deferred income, private grants	4.862.730	4.905
	Other liabilities	9.462.569	5.593
	Total debts	39.100.961	25.879
	TOTAL LIABILITIES	40.222.896	24.733

Notes

Note 1

	2021	2020
	DKK	1.000 DKK
Public income		
Danida, Strategic partnership agreement 2018-21	17.382.840	23.218
Danida, Syrien humanitær bevilling 2019	5.435.868	3.676
Danida, Syrien humanitær bevilling 2020	5.685.441	42
CISU, Civilsamfund i Udvikling	6.416.098	3.316
DMCDD, Danish Mission Development Department	1.033.531	2.025
GIZ, Deutsche Gesellschaft für Internationale Zusammenarbeit	1.167.930	1.862
German Ministry of Foreign Affairs	7.673.505	6.388
BRAN, Brandenburg Staatskanzlei	1.802.669	1.621
The Evangelical Lutheran Church in Bavaria	0	448
BMZ, German Federal Ministry for Economic Development and Cooperation	267.918	0
The Norwegian Ministry of Foreign Affairs	8.838	-821
IHPF Iraq Humanitarian Pool Fund	0	-29
IOM, UN International Organisation on Migration	348.871	2.576
OCHA, UN Office for the Coordination of Humanitarian Affairs	0	7.711
EUA, European Union	450.513	16
Tearfund Switzerland	330.273	0
TLAN, Puljen til Landsdækkende almennyttige organisationer	242.269	0
Vat compensation	53.701	32
Bladpuljen	50.618	51
Total public income	48.350.884	52.131

Note 2

	2021	2020
	DKK	1.000 DKK
Gifts		
Unrestricted gifts	7.140.970	12.250
Inheritance	4.335.398	272
Gifts for Afghanistan	472.469	40
Gifts for Armenia	183.715	576
Gifts for Iraq	80.625	101
Gifts for Lebanon	141.430	293
Gifts for Middle East	0	1
Gifts for Myanmar	118.485	14
Gifts for Nepal	203.038	82
Gifts for North Korea	141.635	211
Gifts for Syria	120.649	21
Gifts for Tajikistan	4.200	2
Total gifts	12.942.615	13.863

Note 3

	2021	2020
Private income	DKK	1.000 DKK
Danmarksindsamlingen, 2019, Nepal	609.391	453
Danmarksindsamlingen, 2020, Iraq	531.330	430
Danmarksindsamlingen, 2021, Nepal	392.490	0
Stiftung Entwicklungs-Zusammenarbeit Baden-Württemberg	148.892	0
Diözestelle, Weltkirche-Weltmission	2.202.751	1.375
Novo Nordisk Foundation	277.797	1.722
Nadia's Initiative	2.916.632	0
Läkarmissionen	153.611	275
PATRIP	6.836.853	227
DMCDD, Danish Mission Development Department	12.012	0
Foundations	375.372	8.547
Private donations	300.137	117
Total private income	14.757.270	13.146

Note 4

	2021	2020
Activities funded by public donors	DKK	1.000 DKK
Danida Strategic Partnership Agreement 2018-21	16.212.951	21.699
Danida, Syrien humanitær bevilling 2019	5.216.288	3.418
Danida, Syrien humanitær bevilling 2020	5.378.252	39
CISU, Civilsamfund i Udvikling	5.979.594	3.099
DMCDD, Danish Mission Development Department	949.287	1.893
GIZ, Deutsche Gesellschaft für Internationale Zusammenarbeit	1.061.755	1.709
German Ministry of Foreign Affairs	7.171.500	6.580
BRAN, Brandenburg Staatskanzlei	1.669.138	1.523
BMZ, German Federal Ministry for Economic Development and Cooperation	257.613	0
The Norwegian Ministry of Foreign Affairs	8.417	0
IHPF Iraq Humanitarian Pool Fund	0	-27
IOM, UN International Organisation on Migration	329.123	2.431
OCHA, UN Office for the Coordination of Humanitarian Affairs	0	7.206
EUA, European Union	421.040	15
Tearfund Switzerland	300.248	0
Total activities funded by public donors	44.955.208	49.584

Note 5

	2021	2020
	DKK	1.000 DKK
Activities funded by private donors		
Private donations to Afghanistan	1.170.919	694
Private donations to Armenia	801.898	1.076
Private donations to Iraq	1.256.794	1.121
Private donations to Mission East Deutschland	1.222.037	187
Private donations to Myanmar	1.088.513	1.484
Private donations to Nepal	711.635	1.222
Private donations to North Korea	183.286	68
Private donations to Syria	560.975	1.137
Private donations to Tajikistan	955.643	713
Private donations, restricted for specific projects	300.137	84
Danmarksindsamlingen, 2019, Nepal	569.524	423
Danmarksindsamlingen, 2020, Iraq	496.570	402
Danmarksindsamlingen, 2021, Nepal	366.813	0
Novo Nordisk Foundation	264.569	1.640
Stiftung Entwicklungs-Zusammenarbeit Baden-Württemberg	134.003	0
Diözestelle, Weltkirche-Weltmission	2.002.501	837
The Evangelical Lutheran Church in Bavaria	0	427
Nadia's Initiative	2.722.345	0
PATRIP	6.381.311	7.413
Läkarmissionen	146.296	261
Foundations	325.970	787
Total activities funded by private donors	21.661.739	19.977

Note 6

	2021	2020
	DKK	1.000 DKK
Unallocated shared costs		
Office rent	622.844	593
Utilities, maintenance etc.	211.799	213
Unallocated travel costs	114.786	170
Total unallocated shared costs	949.429	977

Note 7

	2021	2020
	DKK	1.000 DKK
Staff costs		
Salary	11.976.788	12.968
Pension	894.015	629
Other staff costs	166.174	471
Transferred to projects	-8.384.114	-8.331
Total staff costs	4.652.863	5.737

Note 8

	2021	2020
Administration	DKK	1.000 DKK
IT, internet, communication etc	135.320	193
Other office costs	880.793	697
Auditor and consultants	1.094.200	268
Governance meetings	71.128	61
Transferred to projects	-866.759	-606
Total administration	1.314.683	613

Note 9

	2021	2020
Financing costs	DKK	1.000 DKK
Interest income	0	-2
Accounts corrections	-392	0
Exchange rates	-199.430	-952
Bank charges	63.336	40
Total financing costs	-136.486	-913

Note 10

	2021	2020
	DKK	1.000 DKK
Receivables from public donors		
Lottery fund	0	368
CISU, Civilsamfund i Udvikling	1.614.407	0
IHPF Iraq Humanitarian Pool Fund	1	0
IOM, UN International Organisation on Migration	0	1.614
Nadia's Initiative	1.303.262	0
DMCDD, Danish Mission Development Department	80.854	0
Total receivables from public donors	2.998.525	1.982

Note 11

	2021	2020
	DKK	1.000 DKK
Receivables from private donors		
PATRIP, Tajikistan grant	371.942	1.852
Total receivables from private donors	371.942	1.852

Note 12

	2021	2020
	DKK	1.000 DKK
Liquid funds		
Restricted liquidity		
Balance in Denmark	30.188.323	11.320
Balance in Afghanistan	313.432	86
Balance in Iraq	1.401.084	1.077
Balance in Nepal	2.730	88
Balance in Tajikistan	307.029	295
Total restricted liquidity	32.212.598	12.867
Unrestricted liquidity		
Balance in Denmark	1.303.009	447
Balance in Brussels	172.935	96
Total unrestricted liquidity	1.475.943	543
Total liquid funds	33.688.541	13.410

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Note 13

	2021	2020
Equity	DKK	1.000 DKK
Opening equity	-1.145.365	-4.127
Retained Income	2.267.300	2.982
Closing Equity	1.121.935	-1.145

Note 14

	2021	2020
Deferred income, public donors	DKK	1.000 DKK
Danida Strategic Partnership Agreement 2018-21	2.410.318	793
Danida, humanitær bevilling Afghanistan & Tadjikistan 2021	10.000.000	0
Danida, Syrien humanitær bevilling 2019	0	5.395
Danida, Syrien humanitær bevilling 2020	2.247.712	2.758
CISU, Civilsamfund i Udvikling	190.678	3.043
DMCDD, Danish Mission Development Department	206.138	287
IHPF Iraq Humanitarian Pool Fund	0	0
Nadia's Initiative	5.839.654	0
The Norwegian Ministry of Foreign Affairs	3.039.998	2.910
Swiss Agency for Development	194.649	195
EUA, European Union	646.516	0
Total deferred income, public donors	24.775.662	15.380

Note 15

	2021	2020
Deferred income, private grants	DKK	1.000 DKK
Danmarksindsamlingen, 2019, Nepal	0	609
Danmarksindsamlingen, 2020, Iraq	1	531
Danmarksindsamlingen, 2021, Nepal	1.357.510	0
Foundations	1.545.770	1.293
Läkarmissionen	33.920	28
Novo Nordisk Foundation	3	278
PATRIP	0	2.006
Tearfund Switzerland	0	0
Private donations	56.498	42
Private donations, Afghanistan	1.323.713	0
Private donations, Nepal	336.130	32
Private donations, North Korea	69.518	70
Private donations, Syria	139.667	16
Total deferred income, private grants	4.862.730	4.905

Note 16

Eventual obligations

By the end of 2021 Mission East has obligations related to leasehold agreements of office of approximately 105k DKK.

Furthermore, the Iraq country office is continuing to be in negotiation with the authorities to get a waiver on fines which are related to non-payment of social security payment during a period where the tax-offices were closed for payments. The Management of Mission East does not acknowledge the fines, amounting to DKK 600 thousand, which is why it is not included in the accounts. Management is continuing negotiating with the government a waiver of the full amount based on experience that similar NGOs have received a waiver from the authorities.

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Christian Pallson Nolsøe

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