



Annual Report 2020

1 January – 31 December 2020

**International Rehabilitation Council
for Torture Victims**

Central Business Registration
No. 16 70 10 33



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Statement by the IRCT management

Today the Secretary-General and the Executive Committee have discussed and approved the Annual Report 2020 of IRCT for the financial year 1 January to 31 December 2020.

The Annual Report is presented in accordance with the provisions of the Danish Financial Statements Act applying to reporting class A, with the adjustments following from the Organisation's special conditions.

In our opinion the financial statements give a true and fair view of the Organisation's financial position as of 31 December 2020 and of its financial performance for the financial year 1 January to 31 December 2020.

The Management's Review includes in our opinion a fair presentation of the matters dealt with in the review.

Copenhagen, 4 March 2021

Secretary-General:

Lisa Henry

Executive Committee:

Ms Lela Tsiskarishvili
GCRT, Georgia
President

Mr Cristian Urbalejo
CCTI, Mexico
Vice-President

Mr Roy Laifungbam
CORE, India

Ms Kathryn Corinn Anderson
Survivors of Torture International, USA

Mr Peter Kum Che Mebeng
TCC, Cameroon

Mr Khader Rasras
TRC, Palestine

Ms Robyn Smythe
STTARS, Australia

Independent Auditor's Report

To the Management of the International Rehabilitation Council for Torture Victims

Opinion

We have audited the Financial Statements of International Rehabilitation Council for Torture Victims for the financial year 1 January - 31 December 2020, which comprise income statement, balance sheet, notes and a summary of significant accounting policies. The Financial Statements are presented in accordance with the provisions of the Danish Financial Statements Act applying to reporting class A, with the adjustments following from the Organisation's special conditions.

In our opinion, the Financial Statements give a true and fair view of the financial position of the Organisation at 31 December 2020, and of the results of the Organisation's operations for the financial year 1 January - 31 December 2020 in accordance with the provisions of the Danish Financial Statements Act applying to reporting class A, with the adjustments following from the Organisation's special conditions.

Basis for Opinion

We conducted our audit in accordance with International Standards on Auditing (ISAs) and the additional requirements applicable in Denmark. Our responsibilities under those standards and requirements are further described in the "Auditor's Responsibilities for the Audit of the Financial Statements" section of our report. We are independent of the Organisation in accordance with the International Ethics Standards Board for Accountants' Code of Ethics for Professional Accountants (IESBA Code) and the additional requirements applicable in Denmark, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Management's Responsibilities for the Financial Statements

Management is responsible for the preparation of Financial Statements that give a true and fair view in accordance with the Danish Financial Statements Act reporting class A and generally accepted accounting principles, and for such internal control as Management determines is necessary to enable the preparation of Financial Statements that are free from material misstatement, whether due to fraud or error.

In preparing the Financial Statements, Management is responsible for assessing the Organisation's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting in preparing the Financial Statements unless Management either intends to liquidate the Organisation or to cease operations, or has no realistic alternative but to do so.

Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the Financial Statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs and the additional

requirements applicable in Denmark will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these Financial Statements.

As part of an audit conducted in accordance with ISAs and the additional requirements applicable in Denmark, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the Financial Statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Organisation's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by Management.
- Conclude on the appropriateness of Management's use of the going concern basis of accounting in preparing the Financial Statements and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Organisation's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the Financial Statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Organisation to cease to continue as a going concern.
- Evaluate the overall presentation, structure and contents of the Financial Statements, including the disclosures, and whether the Financial Statements represent the underlying transactions and events in a manner that gives a true and fair view.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Statement on Management's Review

Management is responsible for Management's Review.

Our opinion on the Financial Statements does not cover Management's Review, and we do not express any form of assurance conclusion thereon.

In connection with our audit of the Financial Statements, our responsibility is to read Management's Review and, in doing so, consider whether Management's Review is materially inconsistent with the Financial Statements or our knowledge obtained during the audit, or otherwise appears to be materially misstated.



Moreover, it is our responsibility to consider whether Management's Review provides the information required under the Danish Financial Statements Act reporting class A and generally accepted accounting principles.

Based on the work we have performed, we conclude that Management's Review is in accordance with the Financial Statements and has been prepared in accordance with the requirements of the Danish Financial Statements Act applying to reporting class A, with the adjustments following from the Organisation's special conditions.

Copenhagen, 4 March 2021

BDO Statsautoriseret revisionsaktieselskab
CVR no. 20 22 26 70

Henrik Brünings
State Authorised Public Accountant



Management's Review

The IRCT Annual Report layout

The layout of the Annual Report follows the structure of the IRCT Strategy 2018-2021. All IRCT's systems and processes are aligned with the strategic plan to reflect our resource allocation per output and outcome, connecting policy decisions to all levels of activity and operations. Therefore, also the presentation of the Annual Report is output-based, presenting the results along the lines of the five output areas in addition to the common costs.

Principal activities of the organisation

The IRCT is a private, non-partisan, and not-for-profit membership organisation. It is the leading global association on torture rehabilitation with 161 members in 76 countries. The association is governed by its members and aspires to be the global unified voice of the torture rehabilitation movement. The IRCT is uniquely positioned to take the lead in the identification of global standards and evidence-based approaches to rehabilitation, in sharing knowledge on rehabilitation and promoting the sustainability of the movement.

IRCT members focus on holistic rehabilitation of torture victims including access to justice, healing, social support, social reintegration and public awareness. The IRCT uses its health-based knowledge about the impact of torture on victims to promote accountability and prevention.

The output areas are the following:

1. Global Standards
2. Global Monitoring and evaluation
3. Global knowledge platform
4. Financial sustainability
5. Well-run organisation
6. Common Costs

As all bodies and groups in the organisational structure should exist and function with the objective of furthering the strategy, the IRCT has reviewed the alignment of those with the Strategy 2018-21 with the following results:

1. Governance (General Assembly, Council, Executive Committee): The IRCT conducted a governance review which streamlined the mandate and cost-effectiveness of the governance bodies. In particular, it strengthened the mandate of the General Assembly, decreased the size of the Council and ExCom, and

replaced physical with virtual meeting. In addition, the role of the Council was refined to channel input from the regions and from thematic experts.

2. Committees and working groups: As part of the governance review, the IRCT created a new structure of five advisory boards providing expert input to the IRCT in communications, sustainability, health, research and compliance. The Advisory board conveners are non-voting members of the Council.

3. Secretariat: The Secretariat was further streamlined and maintaining a lean structure with a small core staff group as well as project specific staff.

The changes relating to the effective governance, introduction of member fees and virtual meetings were reflected in new Statutes that the Council adopted in 2019 as well as the Rules of Procedure adopted by the Executive Committee.

Summary of results

For the period 1 January – 31 December 2020, the IRCT has a result of 64 tEUR. The income of the period totals 1.816 tEUR, covering expenditure of 1.752 t EUR. The total equity is 311 tEUR.

The main variances to the results of 2019 are the COVID-19 related shift in activity costs towards subgrants (Output 4) and online support (Output 3) to the membership. At the same time activity and travel cost were reduced for advocacy, global data and indicator work (Output 1 and 2), due to the COVID-19 related cancelations and postponements of trainings, strategic meetings and interventions in the partner countries and with national and international stakeholders.

As in the previous year, common costs were further decreased significantly. This reflects the successful efforts to reduce the operational costs of the organization and to refocus investment on project implementation.

Situational changes and IRCT reactions

The COVID-19 pandemic has had a fundamental impact on the IRCT both at member and Secretariat level, and resulted in significant changes both in expenditure and income.

Across the world, lockdowns and social distancing measures are preventing torture survivors from accessing rehabilitation centres. Rehabilitation centres have had to close their facilities to comply with government directives, restrict access to their premises or invest heavily in medical and sanitation equipment to create sterile environments. Many torture survivors were isolated from updated information, unable to access treatment or therapy or basic daily support. To adapt to the new context, IRCT members have had to rethink their service delivery to ensure that they are still able to offer support at this critical time. Several IRCT member centres have launched online therapy platforms, retrained staff in tele-health protocols or are reaching out to their clients via telephone to ensure that survivors basic needs are met. Others are translating public health information into various languages, purchasing sanitation equipment so that they can attend to their clients or providing survivors with phone credits.

The IRCT held close contact with its main donors who provided flexibility for adjusting to the new circumstances. Their support enabled IRCT to be agile and flexible in adjusting to the challenges created by the COVID-19 pandemic, and in reaching significant milestones towards our strategic goals. While some activities had to be cancelled or postponed, new ways of supporting the membership were developed, in particular through two rounds of COVID-19 subgranting. Furthermore, the IRCT increased its shift to digital working which had been started in 2019 and developed new methodologies to strengthen experience exchange and capacity support within the movement.

Expenditure and Income

The IRCT continued the key strategy adopted during 2018, for reducing governance and operational costs of the organization, and shifting funding to output activities and direct support to the membership. The COVID-19 pandemic large hindered the implementation of many project and advocacy activities initially planned for the year and made repeated replanning and postponement necessary. This is reflected in the lower spend on Output 2 and partly Output 1.

An increase in expenditure compared to 2019 can be seen in the focus on COVID-19 support. Almost a quarter of IRCT expenditure for 2020 went to sub-granting for the membership. Also, the investment in member support through the online knowledge platform and tools, was increased significantly in 2020.

At the same time, as a result of implementing the new virtual meeting modalities, governance meeting costs were significantly reduced by 85%. In addition, the operational costs were further cut by 17% compared to 2019.

The main core donor for 2020 remains the Ministry of Foreign Affairs of Denmark with 1.2 mEUR per year. A mid-term review was carried out as part of the current 2019-21 grant, followed by a close dialogue about IRCT's impact and membership engagement.

A great advance has been made in reaching the target to get the support of one additional core donor. Sigrid Rausing Trust has continued its support for a new grant cycle 2020-22, and awarded the IRCT an additional grant of 330 tEUR to enable and fund the COVID-19 emergency subgrants to the membership.

Furthermore, during 2020 the collaboration with the Swiss Federal Department of Foreign Affairs was renewed and IRCT received support for two new projects. for the Global Indicator Project, focusing on global monitoring and evaluation at national level. In addition, the IRCT received project funds from the European Commission as well as Danish Foundations.

Putting the new membership contributions scheme into action, was a major focus of the organisation during 2020 and members contributed with almost 70 tEUR to the IRCT. Those funds were allocated to cover governance cost, as a solidarity action to supplement the COVID-19 subgrants and for key projects in particular the Torture Journal.

During 2020 outreach for individual donations was maintained, securing the required threshold of one hundred individual donations to maintain charity status in Denmark.

Reserves

In 2020, the budgeting approach and support from donors enabled the IRCT to buffer the negative result of the previous period, and to slightly build the reserve to 310 tEUR. The reserve may only be accessed with Executive Committee approval.

According to IRCT's reserve policy, a minimum financial reserve is to be built up and maintained to ensure that; 1. the costs of the organisation can be met for at least six months without income; 2. liabilities can be met in the event of service closure. The reserve may only be access with Executive Committee approval.

Planning and controls

In relation to the financial management, the Executive Committee and the Secretariat maintained a set of measures to ensure that the IRCT remains a going concern. The Executive Committee has set the directive for a balanced budget and is taking a low-risk approach in the financial planning. The IRCT is focused on continuously monitoring liquidity and carrying out monthly and quarterly financial analysis and reporting. The Executive Committee reviewed the financial situation and fundraising progress each quarter and takes the guiding decisions accordingly.

Following the IRCT policy to change audit firms every 3-5 year, the IRCT procured for a new audit partner and is working with BDO as of 2020.

Significant events

It was agreed with the Danish Ministry of Foreign affairs that a final review under the current grant should take place in early 2021.

Accounting Policies

The 2020 Annual Report of the IRCT has been presented in accordance with the provisions of the Danish Financial Statements Act applying to reporting class A, with the adjustments following from the Organisation's special conditions.

The Annual Report is prepared consistently with the accounting policies applied last year.

General about recognition and measurement

Income is recognised in the income statement as when it is earned. For grants with a duration period over the financial year the principals of IAS 20 are used. Any costs are also recognised in the income statement.

Assets are recognised in the balance sheet when it is likely that future economic benefits will flow to the Organisation and the value of the asset can be measured reliably.

Liabilities are recognised in the balance sheet when it is likely that future economic benefits will flow from the Organisation and the value of the liability can be measured reliably.

The recognition and measurements take into account predictable losses and risks arising before the year-end reporting and which prove or disprove matters that existed at the balance sheet date.

Income Statement

Grant income

Income from grants is reflected as income in the annual accounts when the expenditure associated with the grant has been incurred. Received disbursement of grants not yet spent is reflected as a donor pre-payment (deferred income) in the balance sheet. Not yet received donor grants for incurred expenses is reflected as a donor receivable in the balance sheet.

Restricted and unrestricted income

Restricted income is attributed only to those activities and periods that are eligible under the specific grant agreement and cannot be used for any other purpose than stipulated.

Unrestricted income is attributed to incurred expenditure not otherwise covered during the grant period, and in line with overall donor requirements.

Other external costs

Other external costs include costs relating to administration, premises, consultancies etc. Furniture and computer equipment are expensed in the year of acquisition.

Staff costs

Staff costs comprise wages and salaries, including holiday pay and pensions and other costs for social security etc. for the Organisation's employees. Repayments from public authorities are deducted from staff costs.

Balance Sheet

Receivables

Receivables are measured at amortised cost which usually corresponds to nominal value. The value is reduced by write-down to meet expected losses.

Accruals, assets

Accruals recognised as assets include costs incurred relating to the subsequent financial year.

Prepayments

Prepayments recognised as assets include costs paid before year-end but relating to the subsequent financial year.

Equity and Reserves

Core Capital and Reserves represents the Organisation's equity. The reserves comprise distributed surpluses restricted for specific purposes. Retained earnings comprise surpluses and deficits accumulated over the years.

Donor grants (deferred income)

Deferred grant prepayments (deferred income) comprise restricted grants relating to subsequent financial year. Prepayments are measured at cost.

Liabilities

Liabilities are measured at amortised cost equal to nominal value.

Foreign currency translation

Transactions in non-Euro currencies are translated to Euro at the monthly average EU exchange rates. Exchange differences arising between the rate on the transaction date and the rate on the payment date are recognised in the income statement as a financial income or expense.

IRCT Financial results 1 January – 31 December 2020

Income Statement

	Note	2020 Euro	2019 Euro
<u>Income</u>			
Unrestricted grants	1	1.388.099	1.354.221
Restricted grants	2	426.163	613.948
Consultancies income		1.969	30.925
Other income		0	76
Total Income		1.816.231	1.999.170
<u>Expenses</u>			
Global Standards	3	-211.029	-190.116
Global Monitoring & Evaluation	4	-80.724	-631.428
Global Knowledge	5	-315.558	-227.605
Global Finance	6	-461.861	-68.014
Well-run Organisation	7	-225.691	-366.132
Common Costs	8	-457.612	-542.090
Total Expenses		-1.752.475	-2.025.385
Profit/loss for the year		63.756	-26.215
<u>Proposed distribution of profit/loss</u>			
Restricted reserves		10.000	0
Retained earnings		53.756	-26.215
		63.756	-26.215

Balance sheet

	Note	2020 Euro	2019 Euro
<u>Assets</u>			
Donor grants (receivables)	9	32.233	90.530
Centre receivables		0	4.327
Other receivables		5.775	11.391
Prepayments		18.972	27.688
Receivables		56.980	133.936
Cash and cash equivalents		704.997	367.426
Total assets		761.977	501.362
<u>Equity</u>			
Restricted reserves		310.000	300.000
Retained earnings		890	-52.866
Total equity	12	310.890	247.134
Holiday pay reserves	13	50.300	22.478
Total non-current liabilities		50.300	22.478
<u>Current liabilities</u>			
Donor grants (deferred income)	10	262.292	99.375
Centre payables		584	1.760
Project payables		58.860	13.275
Trade payables		33.236	39.452
Other payables	11	45.815	77.888
Total current liabilities		400.787	231.750
Total liabilities		451.087	254.228
Total equity and liabilities		761.977	501.362
Contingencies etc.	14		

Notes

	2020 Euro	2019 Euro
Note 1: Unrestricted grants		
National governments		
Denmark: Ministry of Foreign Affairs	1.102.269	1.205.796
Denmark: Ministry of Culture	7.098	0
Denmark: SKAT VAT reimbursement	2.492	0
Other (Organisations and Individuals)		
Sigrid Rausing Trust	91.696	105.260
Conrad N. Hilton Foundation	92.022	0
Danish trusts and foundations	13.706	13.412
Membership contributions	69.677	20.090
Legacies	0	3.165
Individuals: Residents Denmark and EU	6.784	5.705
Individuals: Residents elsewhere	2.355	793
	1.388.099	1.354.221
Note 2: Restricted grants		
National governments		
The Netherlands: Ministry of Foreign Affairs "GATE"	0	469.790
Swiss: Ministry of Foreign Affairs "Global Indicator"	11.384	49.527
Swiss: Ministry of Foreign Affairs "Belarus"	6.193	0
Denmark: Ministry of Science	0	5.324
Multilateral institutions:		
European Commission		
CBSS: "Country Based Support Scheme"	37.301	27.204
Other (Organisations and Individuals)		
Sigrid Rausing Trust	317.694	0
Conrad N. Hilton Prize Coalition: "Fellowship"	1.760	9.048
Anti-Torture Support Foundation	25.000	0
Augustinus Fonden	26.831	26.805
ICHHR: Contribution	0	26.250
	426.163	613.948

Notes

	2020 Euro		2019 Euro	
	<u>Salary</u>	<u>Non-Salary</u>	<u>Salary</u>	<u>Non-Salary</u>
<u>Note 3: Global Standards</u>				
IRCT Standards	14.864	0	2.420	1.406
Global Standard Setting & Accountability	82.300	113.865	63.871	122.419
	97.164	113.865	66.291	123.825
<u>Note 4: Global Monitoring & Evaluation</u>				
Global Data	41.509	2.303	148.436	379.347
Global Indicators	26.043	10.869	22.625	81.020
	67.552	13.172	171.061	460.367
<u>Note 5: Global Knowledge</u>				
Shared online platform & Toolbox	98.313	70.159	22.112	17.000
Torture Journal	39.785	72.840	48.418	53.329
Symposium & General Assembly 2020	18.690	15.771	27.249	58.717
Research Agenda	0	0	0	780
	156.788	158.770	97.779	129.826
<u>Note 6: Global Finance</u>				
IRCT Strategy Funding	32.446	32.797	22.301	18.691
Member Finance Facilitation	15.185	372.465	1.277	3.432
Sector Finance	1.287	7.681	10.197	12.116
	48.918	412.943	33.775	34.239
<u>Note 7: Well-run Organisation</u>				
Membership & Governance	119.143	20.280	149.129	91.844
Communication & Branding	51.462	6.537	31.209	4.618
Monitoring & Evaluation	27.159	1.110	53.261	36.071
	197.764	27.927	233.599	132.533
<u>Note 8: Common Costs</u>				
Leadership & Management	53.987	4.172	79.370	6.379
Fundraising & Investment	0	0	1.017	1.550
Financial Administration	73.707	103.736	85.792	81.145
IT/Communication Systems	33.941	48.211	19.839	87.657
Human Resources	15.974	4.946	9.908	59.733
Office Costs	10.648	108.290	9.794	99.906
	188.257	269.355	205.720	336.370

Notes

	2020	2019
	Euro	Euro
<u>Note 9: Donor Grants (receivables)</u>		
Denmark: Ministry of Culture	7.098	0
CBSS: "Country Based Support Scheme"	25.135	27.204
The Netherlands: Ministry of Foreign Affairs "GATE"	0	48.820
Membership: Voluntary support	0	10.000
Hilton Prize Coalition: "Fellowship"	0	4.506
	32.233	90.530
<u>Note 10: Donor payables</u>		
Denmark: Ministry of Foreign Affairs	104.379	0
EC: "Mexico"	0	99.000
Switzerland: Ministry of Foreign Affairs "Global Indicator"	36.846	0
Switzerland: Ministry of Foreign Affairs "Belarus"	9.807	0
Sigrid Rausing Trust	65.337	0
Individual donor	45.000	0
General Assembly & Scientific Symposium: Participants	923	375
	262.292	99.375
<u>Note 11: Other payables</u>		
Other accruals	30.299	29.779
Holiday pay reserves	14.410	46.373
Other salary payables (ATP, FerieKonto etc.)	1.106	1.736
	45.815	77.888

Notes

	Core capital	Restricted funds	Retained earnings	In total
Note 12: Equity				
Equity 1 January 2020	0	300.000	-52.866	247.134
Distribution of profit/loss	0	10.000	53.756	63.756
Equity 31 December 2020	0	310.000	890	310.890

	Balance 31/12 2020	Payment 2021	Balance 31/12 2019	Liability > 5 years
Note 13: Non-current liabilities				
Other payables / Holiday pay reserves	50.300	0	22.478	0
Non-current liabilities 31 December 2020	50.300	0	22.478	0

Note 14: Contingencies etc.

Operation lease

The Organisation has entered into operating lease contracts on IT software with a residual lease payment of 8 tEUR (2019: 10 tEUR).

Tenancy agreements

The Organisation has entered into a tenancy agreement for the Copenhagen office which can be terminated with a 6 months' notice. The liability amounts to 34 tEUR (2019: 34 tEUR).

The storage room in the basement of the Copenhagen office can be terminated with a 6 months' notice with a total liability of 2 tEUR (2019: 2 tEUR).

The Brussels office tenancy agreement can be cancelled with 90 days' notice. The liability amounts to 2 tEUR (2019: 2 tEUR).

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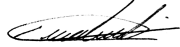
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